No. 2019/RS(M)/iMMS Dated: 28.03.2019

Minutes of Follow-up Meeting held on 25.03.2019 in Railway Board on implementation of Integrated Materials Management System (iMMS) in PUs

1.0 Follow-up meeting to review the progress made by PUs viz RCF, ICF, MCF, DLW and RWF on decisions taken during the last meeting dated 04.12.2018, and finalise the strategies for implementation of iMMS in these PUs was held in Railway Board on 25.03.2019.

Meeting was attended by Railway Board officials, CRIS team and teams from above PUs. List of attendees of the meeting is attached as Annexure "A".

2.0 At the outset EDRS(G) welcomed all the participants and informed the gathering that iMMS has been implemented in all the Zonal Railways long back and also in 3 PUs viz. CLW, DMW and RWP. But due to delay in implementation in remaining 5 PUs viz. RCF, ICF, MCF, DLW and RWF, the overall objective of having an integrated materials management system across entire Indian Railways has not been achieved. He told that during last meeting held on 04.12.2018, detailed strategies for implementation of iMMS along with targets were decided. But as the progress has not been as expected, this follow-up meeting has been called for.

3.0 **Director/Finance, CRIS** stated that Indian Railways is getting centralized in terms of accessibility of all information from a single window and performing all transactions on a common integrated platform. Each Railway/PU has to try its best to keep up the pace in this journey as falling back by even a single Railway/PU will stall the journey for entire Indian Railways. The implementation of iMMS and IPAS is very vital and there is no alternative but to adopt it. CRIS is ready to provide all necessary assistance that is required to achieve the same in all PUs at the earliest.

4.0 **Address of AM(RS)**

AM(RS) highlighted the importance of implementation of iMMS in PUs to achieve end-to-end digitization of IR's Supply Chain. He reiterated that there is no intention to disturb or interfere in the working of local MIS of Production Units, but the interfaces between two systems has to be built.

He further mentioned that implementation of iMMS in PUs has become even more important after integration of GeM portal with iMMS, where all the payments made through IPAS get updated automatically on the GeM portal through iMMS. Similarly digitally signed Pay Order for refund of EMD is also processed through iMMS. Implementation of such recent developments in the field of digitisation will not be possible in PUs in absence of iMMS. Therefore, linking of PUs' systems with iMMS is a must. While deciding the links, the data which is required to be transferred between two systems should be bare minimum for making program run easier and there is no point in seeking data which can be derived.

5.0 **Address of DG(RS)**

DG(RS) mentioned that implementation of iMMS in 5 PUs has been delayed by unreasonable period and CRB had to intervene through DO letter to GMs of all the

remaining 5 PUs. Motive of Digital India initiatives of Government of India can be achieved only with end-to-end digitization.

He further mentioned that these 5 PUs are major spending units with more than Rs. 20,000 Cr. annual procurement. Zonal Railways are dependent of these PUs for various information. There may be different systems in each PU fulfilling the local requirement individual PUs. Their need at local level is not doubted but it is not acceptable that it cannot be integrated with iMMS. Both systems can run concurrently. If PUs keep themselves dissociated from iMMS and IPAS, they may not be able to adopt recent and future initiatives in the field of supply chain and will ultimately loose their relevance.

He appreciated the proactive approach shown by MCF by dissociating itself from RCF as far as implementation of iMMS is concerned. Now RCF and other PUs should also come on board and adhere to the targets set after having long discussion with the PUs. PUs should inform Board in advance if they cannot meet the target.

6.0 Discussion on implementation of iMMS in 5 PUs:

6.1 **Diesel Locomotive Works**

During last meeting on 04.12.2018, DLW had agreed to fully implement iMMS w.e.f. 15.01.2018. GM/VIMS informed that initially DLW had reported that they will be switching over to iMMS from 01.02.2019, but without any information to CRIS they have unilaterally decided to defer it to 01.03.2019 and then to 01.04.2019 that too without any reasons.

DLW explained that few shop related program were left to be developed, but now all the issues have been sorted out and iMMS will now be fully implemented at DLW from 01.04.2019. DLW was instructed to implement iMMS on 01.04.2019 for certain and give compliance to Board on the same day.

6.2 **Modern Coach Factory**

MCF informed that as they were using the ERP system, they had earlier decided to follow the RCF model of integration of iMMS with their local system. But now they have decided to implement iMMS without waiting for RCF and trial has already been done. MCF confirmed that they will be implementing both "Purchase" and "Depot Module" of iMMS w.e.f. 08.04.2019.

6.3 **Integral Coach Factory**

During last meeting held on 04.12.2018, it was decided that ICF will adopt 'Purchase Module" (including post-contract activities) of iMMS, and that CRIS and ICF will examine a workable solution for sharing data related to inventory management.

GM/VIMS,CRIS informed that major issue with ICF is that due to partial implementation of iMMS (only purchase module), there is need of lot of information flow between two systems. For last 1 month, CRIS and ICF teams have been working together and data which are required to be transferred from iMMS to ICF has already been completed. However, data which are required to be transferred from ICF to iMMS is still pending. Data from around 27 tables are required to be transferred from ICF to iMMS, which is very large. ICF stated that most of the tables are of master data and will be one time activity only.

ICF stated that subsequent to previous meeting on 04.12.2018, they had very detailed meeting with CRIS on 19.12.2018 and lot of ideas and data sharing has been done

since then. Staff training as well as software development, which were required from ICF side, has also been completed and now they are ready for implementation. ICF agreed for trial runs from 03.04.2019 and implement "Purchase Module" of iMMS w.e.f. 15.04.2019.

6.4 Rail Coach Factory

RCF expressed its commitment for implementation of "Purchase" and "Depot Module" of iMMS as decided in last meeting on 04.12.2018. RCF also informed that meeting was held with CRIS on 20.12.2018. Details of all the tables have been sent to CRIS on 15.01.2019 and additional server has also been made available for the purpose. RCF also requested for more support from CRIS.

GM/VIMS,CRIS stated that deployment of web services at local servers at both the ends, i.e., CRIS and RCF, is required for data transfer. Therefore, RCF should also deploy web services at their end, instructions of which were issued in December'18. RCF is yet to identify the data required from iMMS. CRIS assured to provide all the necessary assistance to RCF on this matter.

RCF was advised to discuss technical matters with CRIS by 26.03.2019 and sort out all pending issues. It was observed that progress on their part is slow and they need to progress more actively. During the meeting, RCF was given target for implementation of both "Purchase" and "Depot Module" of iMMS as 01.05.2019.

6.5 Rail Wheel Factory

During earlier meeting, it was decided that RWF will adopt 'Purchase Module" (including post-contract activities) of iMMS and CRIS and RWF will examine a workable solution for sharing data related to inventory management.

There has been no progress on this matter. RWF insisted on working on their own system and transfer the data to iMMS for reporting purpose. However, RWF was intimated that the decision to implement iMMS in RWF is final and RWF has to take immediate action for implementation thereof.

RWF was directed to send their team to CRIS for technical discussions and finalize the implementation strategy/plan. RWF was given targets for conducting trial run of "Purchase Module" as 15.05.2019 and for implementation of same as 01.06.2019.

7.0 DLW, MCF and ICF to report the progress/compliance to Board on 01.04.2019. Similarly, RCF and RWF to report the same to Board on 01.05.2019.

8.0 Meeting ended with a vote of thanks to and from the chair.

(Vinod Kumar)
Director RS(M), Railway Board

Copy to:

PSO/Sr.PPS to FC, DG/RS and AM/RS

GM/ICF,RCF,MCF,DLW,RWF

PCMMs/PFAs/PCMEs/PCEEs,ICF,RCF,MCF,DLW,RWF

Distribution- as per Annexure-A

Annexure "A"

List of participants in the follow-up meeting held on 25.03.2019 at Railway Board on Integrated Materials Management System (iMMS)

SN	Name	Designation	SN	Name	Designation
Railway Board			**Rail Coach Factory**		
1	Sh. V. P. Pathak	Director General (RS)	18	Sh. Raj Singh	PCMM
2	Sh. O. P. Khare	Additional Member (RS)	19	Sh. Sunil Kr. Verma	Dy.CMM/E
3	Sh. M. K. Gupta	Executive Director RS(G)	20	Sh. Arun Kumar	Dy. FA&CAO
4	Sh. Vinod Kumar	Director RS(M)	21	Sh. P. K. Verma	Sr. EDPM
CRIS			22	Sh. Inderjit Singh	EDPM
5	Ms. Anuradha Mukhedkar	Director/Finance	23	Sh. S. S. Rawat	Sr. Engineer/IT
6	Sh. Vineet Dwivedi	GM/Finance	24	Sh. Dilbag Singh	
7	Sh. Rajesh Abrol	GM/VIMS	25	Sh. Bir Vikram Singh	
8	Sh. Habib Ahmed	Dy. Manager/MMIS	26	Sh. Anand Kumar	CDMS
9	Sh. Ajay Srivastava	PPE	27	Sh. Shivraj Biraslar	
Northern Railway			**Integral Coach Factory**		
10	Sh. Naresh Kumar	Dy.CMM/EP	28	Sh. G. Loganathan	CMM
Diesel Locomotive Works			29	Sh. M. Murugan	Sr. EDPM/IT
11	Sh. R. K. Singh	Sr. AFA	30	Sh. Vaidhianathan	
12	Sh. A.K. Jaiswal	Dy. CMM	**Modern Coach Factory**		
13	Sh. Prashant Dubey	Programmer	31	Sh. R.N. Sinha	Dy. CMM/HQ
Rail Wheel Factory			32	Sh. Shatrughna PD	Dy.FA/S
14	Sh. Rajesh P. Khade	CMM	33	Sh. Ashok Kr. Gupta	
15	Sh. G.K.Thakre	Sr. EDPM/IT	34	Sh. Satinder Kumar	AMM
16	Sh. Buddha AppaRao	JE/IT			
17	Sh. Y. V. Prasad Rao	Programmer			